



May 13, 2022

John Davison,
President & CEO
Public Sector Employers' Council
Secretariat Suite 210, 880 Douglas Street
Victoria, B.C. V8W 2B7

Dear Mr. Davison,

Re: Attestation for the Fiscal 2021-22 Executive Compensation Report

As part of the required documentation associated with the Executive Compensation Disclosure reporting, I provide the following attestation with respect to Capilano University's submission:


- The Board of Governors is aware of the executive compensation paid in the 2021/22 fiscal year.
- The disclosed information is accurate and includes all compensation paid by Capilano University.
- Compensation provided was within the approved compensation plans and complies with PSEC guidelines.

Sincerely,

A handwritten signature in black ink that reads "Duncan Brown".

Duncan Brown
Chair of the Board, Capilano University

Enc.

 CAPILANO UNIVERSITY		POLICY	
Policy No.	Officer Responsible		
B.509	President		
Policy Name			
Administrator Compensation Policy			
Approved by	Replaces	Category	Next Review
Board	Memo 42	A	April 2019
Date Issued	Date Revised	Related Policies, Reference	
November 17, 2015	April 19, 2016	B.503, B.507, B.510	

1. POLICY STATEMENT

Capilano University provides an Administrator Compensation Policy that includes: salary, flexible group benefits, College Pension Plan and other programs and services designed to attract and reward employees' commitment and performance.

2. SCOPE

This policy applies to all regular and term-defined employees who are administrators including the President, Vice-Presidents, Deans, Directors and Managers.

3. GOVERNANCE

Capilano University's Board of Governors oversees the Administrator Compensation Policy which may be amended from time to time, as determined by the University and as approved by the Minister. The President is responsible for Capilano University's Administrator Compensation Policy, consistent with Board policy.

4. OBJECTIVES

Capilano University's Administrator Compensation Policy is intended to attract and retain skilled and knowledgeable personnel necessary to meet the University's mission and goals.

5. GUIDING PRINCIPLES

In administering the Administrator Compensation Policy, Capilano University adheres to the following guiding principles:

5.1. Performance


Employees will receive annual performance evaluations to ensure that employees are meeting the job expectations for their positions.

5.2. Differentiation

The Administrator Compensation Policy will ensure that differences in scope and responsibility are compensated appropriately in relation to all internal positions.

5.3. External Equity

Capilano University's salary scale will be reviewed periodically to work towards external equity with comparables.

 CAPILANO UNIVERSITY		POLICY	
Policy No.	Officer Responsible		
B.509	President		
Policy Name			
Administrator Compensation Policy			
Approved by	Replaces	Category	Next Review
Board	Memo 42	A	April 2019
Date Issued	Date Revised	Related Policies, Reference	
November 17, 2015	April 19, 2016	B.503, B.507, B.510	

5.4. Accountability of Funds

Compensation decisions are objective and based upon a clear and well documented business rationale that demonstrates the appropriate expenditure of public funds.

5.5. Fair and Consistent

The Administrator Compensation Policy will be fairly and consistently applied, based on assessing common factors for jobs, and not assessing the individual in the role.

5.6. Transparency

Compensation systems are designed, managed and communicated in a manner that ensures the Administrator Compensation Policy is clearly understood by employees and the public while protecting individual personal information.

5.7. Compliance

The Administrator Compensation Policy will be in compliance with all laws and regulations.

6. ELEMENTS OF THE ADMINISTRATOR COMPENSATION POLICY

Capilano University offers an Administrator Compensation Policy designed to remain competitive with other post-secondary institutions in British Columbia. Elements of the policy include:


6.1. Salary

Differences in scope and responsibility are compensated appropriately in relation to all internal positions.

6.2. Health and Welfare Benefits

Capilano University has a flexible benefits plan with a number of different elements, some of which can be modified in order for employees to make selections to better suit their individual needs:

- BC Medical
- Extended Health
- Dental
- Group Life and Accidental Death and Dismemberment
- Long Term Disability
- Short Term Disability
- Employee and Family Assistance Program

 CAPILANO UNIVERSITY		POLICY	
Policy No.	Officer Responsible		
B.509	President		
Policy Name			
Administrator Compensation Policy			
Approved by	Replaces	Category	Next Review
Board	Memo 42	A	April 2019
Date Issued	Date Revised	Related Policies, Reference	
November 17, 2015	April 19, 2016	B.503, B.507, B.510	

- Optional coverage available through flexible benefit options:
 - Health Care Spending Account
 - Professional Development
 - Registered Retirement Savings Plan

6.3. General Benefits

- Vacation
- Sick Leave

6.4. Pension

- College Pension Plan

6.5. Other

- Professional Development

7. EXTERNAL EQUITY

Capilano University’s comparator group includes organizations where we can attract qualified employees from and are at risk of losing qualified employees to. Our core comparator group includes similar post-secondary institutions and other public sector employers within British Columbia. For other jobs where talent may be needed from out-of-province and jobs that require skills from specific industries or from outside of the public sector, a secondary comparator group may be required.

8. PAY POSITIONING

Capilano University targets the 50th percentile of the comparator group.

9. AFFORDABILITY AND SUSTAINABILITY

Capilano University’s Administrator Compensation Policy is designed and administered in a fiscally responsible manner that ensures that costs are affordable and sustainable over time.

EXECUTIVE COMPENSATION DISCLOSURE

Capilano University

Summary Compensation Table at 2022

Name and Position	Salary	Holdback/Bonus/ Incentive Plan Compensation	Benefits	Pension	All Other Compensation (expanded below)	2021/2022 Total Compensation	Previous Two Years Totals Total Compensation	
							2020/2021	2019/2020
Paul Dangerfield, President	\$ 216,908	-	\$ 21,137	\$ 23,001	-	\$ 261,046	\$ 266,450	\$ 253,517
Debbie Carter, Vice-President, Finance & Administration	\$ 165,000	-	\$ 12,906	\$ 17,061	-	\$ 194,967	\$ 98,934	
Jennifer L Ingham, VP University Relations	\$ 158,100	-	\$ 12,651	\$ 16,348	-	\$ 187,099	\$ 185,240	\$ 151,246
Toran Savjord, VP Strategic Planning, Assessment & Institutional Effectiveness	\$ 164,161	-	\$ 14,228	\$ 16,974	-	\$ 195,363	\$ 193,342	\$ 187,987
Laureen Styles, VP Academic and Provost	\$ 178,857	-	\$ 13,288	\$ 18,494	-	\$ 210,639	\$ 208,462	\$ 201,852

EXECUTIVE COMPENSATION DISCLOSURE

Notes

Paul Dangerfield, President	General Note: This position met the criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year. A new five-year contract commenced on October 1, 2021, with new benefits selections, hence the large decrease in benefits costs.
Debbie Carter, Vice-President, Finance & Administration	General Note: This is the first full year of reporting for Debbie Carter. This position met the criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year.
Jennifer L Ingham, VP University Relations	General Note: This position met the criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year.
Toran Savjord, VP Strategic Planning, Assessment & Institutional Effectiveness	General Note: This position met the criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year.
Laureen Styles, VP Academic and Provost	General Note: This position met the criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year.