

Capilano University
2014/15 Preliminary Planning - Operating Fund
SUMMARY SCHEDULE
Apr.22.14

14/15 AS-IS Budget		(7,736,413)
Reductions		
<u>Fees and Charges</u>		
Ministry ESL Tuition Billing no longer supported	(165,054)	
Ministry Grant Reduction	(31,769)	
5% Reductions	<u>287,758</u>	
		90,935
<u>Expenditures</u>		
VFX Bursary completed 2nd year	(12,500)	
BCAIU Membership	(50,000)	
Interdisciplinary Arts reduction	(12,900)	
5% Reductions	<u>(1,464,370)</u>	
		<u>(1,539,770)</u>
		1,630,705
Growth		
<u>Fees and Charges</u>		
FTE Add-ons	<u>861,725</u>	
		<u>861,725</u>
<u>Expenditures</u>		
Split Non-Active Employee & Post-Retirement Benefits from Active Benefit:	107,700	
Ministry Disability Grant moved to Operating	48,336	
FTE Add-ons	223,786	
Non-FTE Add-ons	287,563	
Staff Salary Correction	<u>18,544</u>	
		<u>685,929</u>
		175,796
One-Time		
<u>Revenue</u>		
Ministry Domestic ESL Grant	568,245	
5% Reductions	<u>(105,000)</u>	
		463,245
<u>Expenditures</u>		
Ministry ESL Transition expenditures	412,869	
Suspend Section Reserve	(33,124)	
Suspend Student Employment	(98,723)	
National Championships Travel/Accommodation	10,500	
5% Reductions	(458,016)	
Non-FTE Add-ons	<u>537,457</u>	
		<u>370,963</u>
		92,282
	PLAN SURPLUS (SHORTFALL)	<u><u>(5,837,630)</u></u>

Capilano University
2013/14 Preliminary Planning - Operating Fund
SUMMARY SCHEDULE
June 7, 2013

AS IS POSITION

Removal of one-time items plus other known changes	(6,340,717)		
As-Is Shortfall			(6,340,717)

REDUCTIONS

Revenue Reductions

Decrease in Government Funding	(102,318)		
Lost Revenue from program suspensions	(1,402,791)		
			(1,505,109)

Expenditure Reductions

Reduce university memberships	8,000		
Reorganization of the Teaching and Learning Centre	126,932		
Move 1 Adm to Continuing Education	100,028		
Reduction in sections in the Teaching	(4.50) 56,000		
Move Student Recruitment (b. below)	95,126		
COPE Bargaining not on-going	11,877		
Reorganization in the Human Resources Dept	69,348		
Paid Ed Leave and Professional Development	74,201		
Move Event Costs (c. below)	12,000		
Cancel the section reserve	(22.00) 273,900		
Move Teaching & Learning staff to IT (a. below)	57,253		
Bach Performing Arts start up costs removed	52,050		
Recommended Removals	(211.38) 3,102,451		
Change in Reductions Sections	(237.88)	4,039,166	2,534,057

GROWTH

Revenue

2% Tuition Increase	494,423		
Seat Max increase	20,000		
FTE Generating courses	747,272		
			1,261,695

Expenditures

Reorganization in the Human Resources Dept	109,839		
One-Time Reduction and Benefit Costs	200,000		
Move Event Costs (c. above)	12,000		
Move Teaching & Learning staff to IT (a. above)	57,253		
Move Student Recruitment (b. above)	95,126		
Creation of a shared regional campus pool	7.00 87,150		
Recommended Additions	7.50 176,006		
Revenue Generating Add-on Expenses	35.00 651,083		
Change in Growth Sections	49.50	1,388,457	(126,762)

ONE-TIME

One-time Expenditures

One-Time External IT Review	46,000		
One-Time Reduction and Benefit Costs	619,976		
Disability Services retirement coverage	1.00 12,450		
Change in One-Time Sections	1.00	(678,426)	(678,426)
	(187.38)	(678,426)	(4,611,848)

BALANCE

Capilano University
2012/13 Planning - Base Funded Programs
SUMMARY SCHEDULE
April 4, 2012

AS IS POSITION

Removal of one-time items plus other known changes	(1,300,974)	
As-Is Shortfall		(1,300,974)

REDUCTIONS

Revenue Reductions

Revenue Reductions from Tuition due to decreased sections	(530,308)	
Revenue Increase from International Tourism	50,000	(480,308)

Expenditure Reductions

Reduction in Support to Continuing Education	42,000	
Recommended Removals	(73.25) 1,651,753	
Changes in recommended removals	(112,481)	

Change in Reductions Sections **(73.25)** **1,581,272**

GROWTH

Revenue Growth

2% Tuition increase	447,612	
2% Fees increase	16,000	
Increase of \$25 per credit for International Students	500,000	
Increase of 25 International Students	375,000	
Ministry funding of ESL programming for domestic students	168,080	
Reduction of Bachelor of Motion Picture Arts Award	210,000	
FTE Generating Course/Program Tuition Revenue	2,170,837	

Expenditures Growth

Access Copyright Estimate (from an est. \$8-\$27.50 per FTE)	106,275	
ESL programming for domestic students	169,080	
Section Reserve (Redesign programs)	6.00 74,700	
Increased Capital contribution	200,000	
Additional Costs to provide for no 6th Dean	3.50 43,600	
Non-FTE High Priority Add-Ons for Building Maintenance	600,000	
Non-FTE High Priority Add-Ons	1,162,494	
FTE Generating Add-on Expenses	119.20 1,718,370	

Change in Growth Sections **128.70** **4,074,519**

ONE-TIME

One-time Revenue

10/11 Surplus	1,806,548	
Estimated Contract Revenue Earned in the Prior Year	50,000	
Estimated International Contract Revenue Earned in the Prior Year	(70,000)	
Estimated Long Term Investment Revenue	400,000	

One-time Expenditures

Faculty Trust Fund Interest	(7,000)	
Film Centre Support from the program to pay for the Bosa Centre	(150,000)	
Film Centre Support to pay for the Bosa Centre	150,000	
Board Contingency Fund	232,596	
Campus Development	500,000	
Non-FTE High Priority Add-ons for equipment and software	790,000	
Non-FTE High Priority Add-ons	1.00 283,952	

Change in One-Time Sections **1.00** **1,799,548**

BALANCE **56.45** **387,000**

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Capilano University
2011/12 Planning - Base Funded Programs
SUMMARY SCHEDULE

April 26 2011

AS IS POSITION

Removal of one-time items plus other known changes	(5,469,427)	
As-Is Shortfall		(5,469,427)

REDUCTIONS

Revenue Reductions

Residential Building Maintenance Worker not running in 11/12	(120,960)	(120,960)
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Expenditure Reductions

Residential Building Maintenance Worker not running in 11/12	(9.30)	122,500			
Reduction of two Development Sections in IIDF	(2.00)	24,900			
Suspension of SARAW	(2.00)	24,900			
Reduction of Studio Art not running	(2.00)	24,900			
Reduction of ABE NV and Squamish	(15.50)	192,975			
Reduction of CDO	(8.00)	99,600			
Reduction and reorganization in Squamish	(1.50)	71,245			
Reduction in Counselling	(8.00)	99,600			
Reduction of Section Reserve	(1.00)	12,450			
Reorganization of two VP's		200,800			
Decrease in Benefit rate from 25% to 24.5%		211,993			
Increase in Paid Ed Leave & Professional Development		(4,123)			
Move ESL to Non-Base Accounts	(17.83)	288,699			
Athletic Tournaments over budgeted		20,000			1,390,439
Change in Reductions	Sections	(67.13)			1,269,479

GROWTH

Revenue Growth

2% Tuition increase		390,120			
2% Fees increase		13,000			
Reduction of Bachelor of Motion Picture Arts Awards		179,000			
FTE Generating Course/Program Tuition Revenue		2,269,865			2,851,985

Expenditures Growth

Multilocation Expenses		(10,000)			
Access Copyright Projected Increase		(25,179)			
Reclassification increase		(4,524)			
Non-FTE Critical Add-ons		(272,680)			
Non-FTE High Priority Add-Ons	0.50	(725,379)			
FTE Generating Add-on Expenses	103.00	(2,128,913)			(3,166,675)
Change in Growth	Sections	103.50			(314,690)

ONE-TIME

One-time Revenue

International Tuition Contribution		5,200,000			
09/10 Surplus		611,527			
Contract Revenue Earned in the Prior Year		250,000			
Long Term Investment Revenue		560,000			
Bookstore Revenue		350,000			6,971,527

One-time Expenditures

Reduction by combining Scuba and Mtn Biking	(3.00)	37,400			
International Expenses	5.00	(1,436,488)			
Capital Equipment		(350,000)			
FTE Generating Add-on Expenses		(25,000)			
Non-FTE Critical and High Add-ons	4.00	(682,800)			(2,456,888)
Change in One-Time	Sections	6.00			4,514,639
BALANCE		42.37			0

Capilano University
2010/11 Planning - Base Funded Programs
SUMMARY SCHEDULE

April 15, 2010

AS IS POSITION

Removal of one-time items plus other known changes	(5,372,525)	
As-Is Shortfall		<u>(5,372,525)</u>

REDUCTIONS

Revenue Reductions

Programming Reductions/Suspensions	(39,960)	
No longer accept domestic tuition via Credit Card	250,000	210,040

Expenditure Reductions

Benefits overbudgeted	25,600	
Programming Reductions/Suspensions	(60.38) 781,545	
Enrolment Manager One Time not Regular	102,298	
No longer accept domestic tuition via Credit Card	(50,000)	
Articulation overbudgeted	10,000	869,443

Change in Reductions

1,079,483

GROWTH

Revenue Growth

Estimated 2% tuition increase	360,000	
FTE Generating Course/Program Tuition Revenue	643,967	
Addition Tuition to Section Reserve of 5 Sections	28,339	
Additional Contribution from the Bookstore	100,000	
Increase in Application Fees	138,000	1,270,306

Expenditures Growth

Non-FTE Critical Add-ons	(52,100)	
Non-FTE High Priority Funded Add-Ons	(408,500)	
FTE Generating Add-on Expenses	38.00 (654,994)	
Addition to Section Reserve of 5 Sections	5.00 (62,500)	
Paid Ed Leave Calculation	(70,546)	
Reclassifications	(2,838)	
Elimination of Photo ID charge requires Supplies Budget	(12,300)	
Elimination of Photo ID charge requires Capital Equipment budget	(15,000)	(1,278,778)

Change in Growth

	Sections 43.00	<u>(8,472)</u>
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ONE-TIME

One-time Revenue

Programming Reductions/Suspensions	(39,960)	
International Tuition Contribution	4,700,000	
Contract Revenue Earned in the Prior Year	400,000	
Long Term Investment Revenue	700,000	5,760,040

One-time Expenditures

International Expenses	(1,343,228)	
International Sections	5.00 (62,500)	
FTE Generating Add-on Expenses	(13,000)	
Programming Reductions/Suspensions	(5.00) 62,500	
Enrolment Manager One Time not Regular	(102,298)	
Capital Energy Project Reduction from Operating	(80,000)	
Capital Energy Project Support	80,000	
Public Adm Support for Room Upgrade from Operating	(1,397)	
Public Adm Support for Room Upgrade	1,397	(1,458,526)

Change in One-Time

	Sections -	<u>4,301,514</u>
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BALANCE

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