Highlights from the May 24th SBAC Meeting:

1. Request for CFA representation at SBAC CFA Motion May 22.

The CFA Faculty Association passed a motion on May 22 requesting that the SBAC invite Janet Waters, the CFA treasurer, as a guest to the SBAC emergency budget meetings with voice but no vote. Janet will also serve as a liaison person with the CFA Budget Advisory Comm. The SBAC faces an enormously difficult task and the CFA wishes to work cooperatively and effectively with the committee to explore solutions consistent with the Board's motion. Having an effective channel of communication with the CFA should facilitate such a process and add credibility to any outcome.

SBAC mandate and membership is determined by Senate. Members consist of four faculty members (including the vice chair of Senate), 1 staff member, one student, one administrator, and chair of Senate. Faculty members represent 50% of the committee. The Senate would need to approve any changes to membership. All meetings are held in camera which allows free and open discussion.

SBAC passed a motion that guests only be specifically invited when they have content relevant, as deemed by the entire committee. It was noted that the committee currently has four members of the CFA on the committee and all of those members welcome discussion with any faculty member or any representatives from other groups. Members of COPE and the CSU should also feel free to speak with their elected member on the committee or any other member they wish at any time.

- 2. Defining analysis of non-program budget items Areas under review
 - Executive Compensation
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 - International
 - Student Services
 - Library
 - Sportsplex
 - Parking
 - Maintenance
 - Operational Expenses ie. Hospitality, Travel

Factors to consider

- Minimize impact on student experience
- Comparison of expenditures and number of students with other comparable institutions
- Opportunities for cost savings and impact of loss of service
- Percentage change in enrollment from year to year
- Percentage change in expenses from year to year
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- 3. Maintaining Lists and Exploring options

Through our discussions, we are maintaining lists of opportunities that require further analysis. What can we do this year and should be analyzed

• Increase Revenue

- Increase Parking fees
- increasing seat maximums in high demand courses
- Decrease Expenses
 - Decrease travel
 - Decrease hospitality expenditures
 - Increase impact from Faculty Professional Development, for redevelopment of programs

What can we do next year and beyond but should not be evaluated currently:

- Increase income from contracts for courses
- Increase impact of International
- Increase fundraising
- Increase profitability of Continuing Education
- Reduce impact of reductions through voluntary section donation
- Realign faculty professional development
- Consider alternatives for regional campuses
- Decrease energy costs by consolidating locations

General Recommendations:

• Improve data for decision making by finalizing Academic Plan and criteria, and creating performance measures.

Next Steps

- Discuss approach to program cuts where cost savings appear smaller in the short term.
- Continue review of non-program budget items.
- Continue categorizing current options, future options, and general recommendations

Meetings Scheduled

Tuesday, May 28 at 2:00 Wednesday, May 29 at 9:00 Thursday, May 30 at 2:00